

Mr Bernard Terver

Seestrasse 153a  
8802, Kilchberg  
Switzerland

Date: 8<sup>th</sup> February 2016

To,  
Board of Directors  
ACC Limited  
Cement House  
121, Maharshi Karve Road  
Mumbai 400 020

Dear All,

**Sub: Resignation from the Board of Directors of your Company**

This is to inform you that I wish to resign from my position as a representative Director of Holcim (India) Private Limited, on the Board of Directors of your Company with effect from February 11, 2016 as I am retiring from LafargeHolcim Ltd, the ultimate holding Company.

I will also be likewise stepping down from all the Committees of the Board.

I request the Board of Directors of the Company to accept this letter as a written notice of my resignation as a Director of the Company under section 168 of the Companies Act, 2013 which shall take effect from the date above mentioned viz. February 11, 2016 and kindly acknowledge receipt of this letter.

I request the Board of Directors of the Company to authorize the Company Secretary to take all necessary actions in the matter including filing relevant forms with the Registrar of Companies pursuant to the requirements of Companies Act, 2013 and the rules issued thereunder, in order to give effect to my resignation.

I thank the Board of Directors for all the co-operation extended to me during the tenure as Director and wish the Company all the very best for the future.

Yours sincerely,

Bernard Terver

DIN no: 06771125

