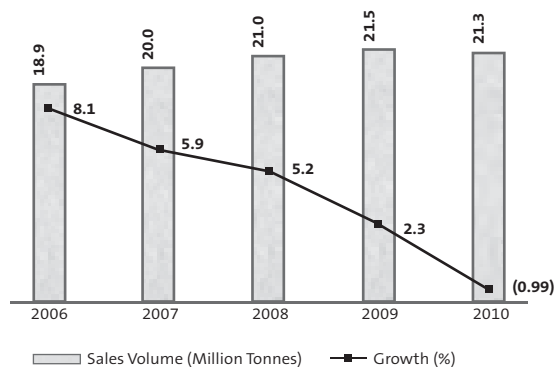
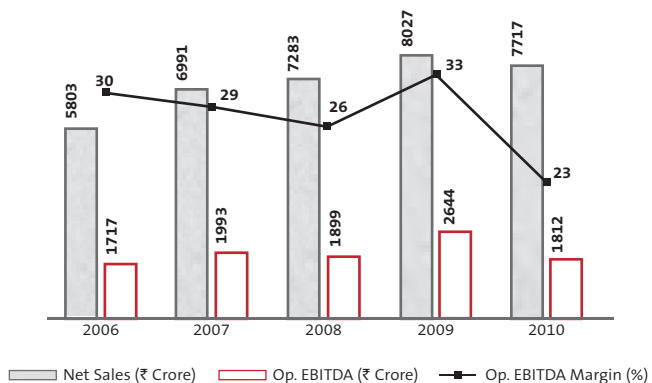


Performance Highlights

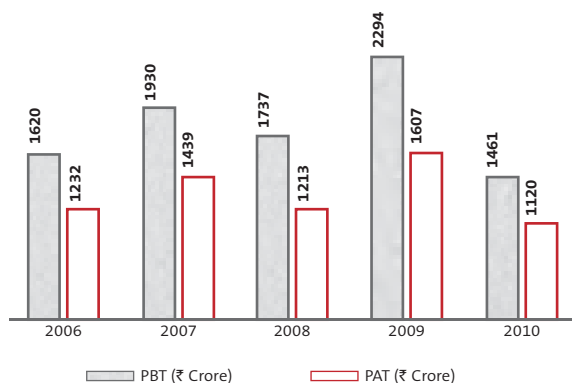
Sales Volume & Growth %



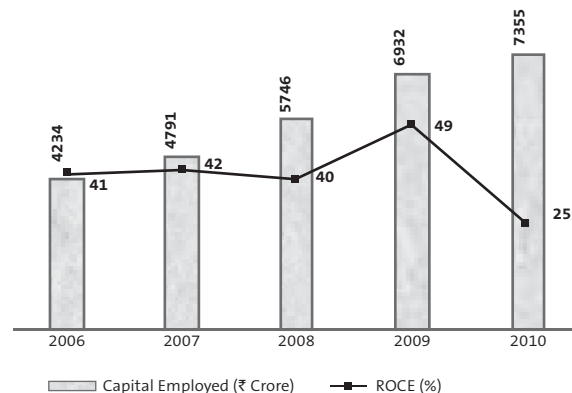
Net Sales, Operating EBITDA & Operating EBITDA Margin



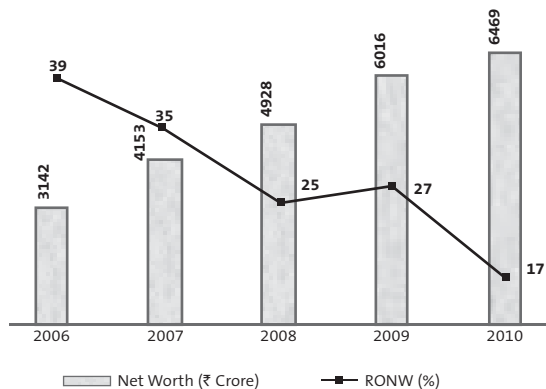
Profit Before Tax & Profit After Tax



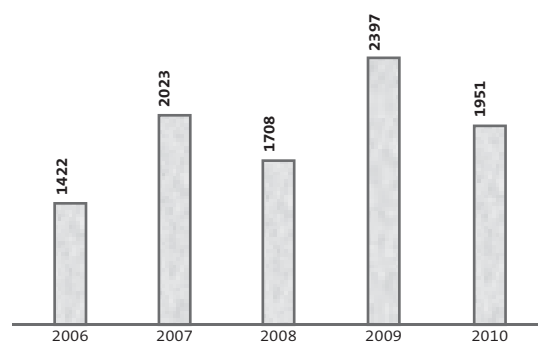
Capital Employed & Return on Capital Employed



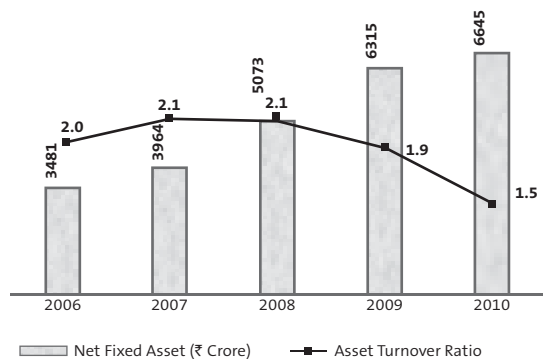
Net Worth & Return on Net Worth



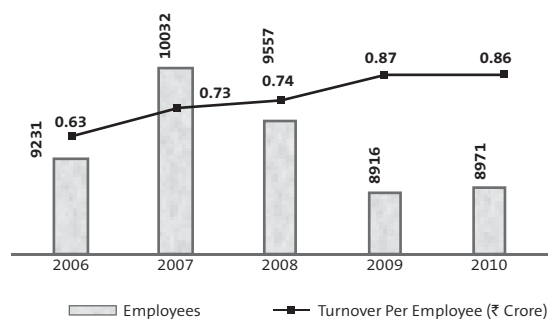
Net Cash Generated from Operations (₹ Crore)



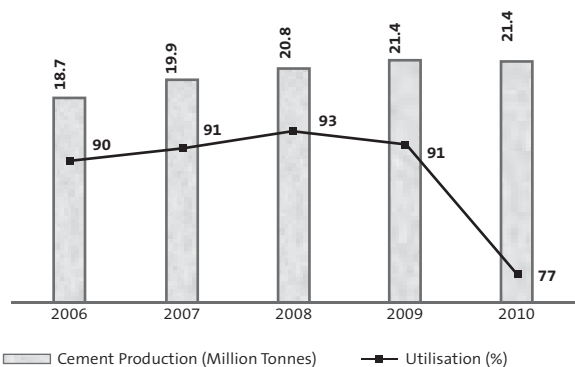
Net Fixed Assets & Asset Turnover Ratio



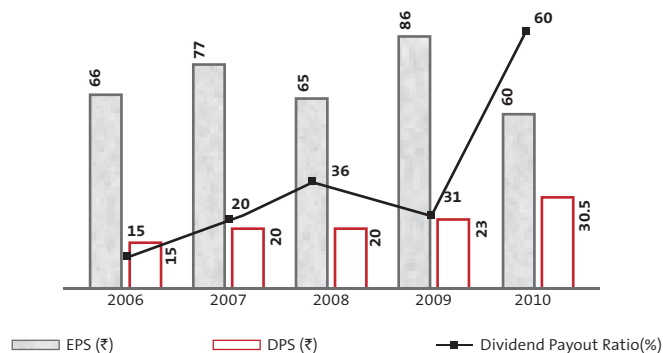
Employees at the year end & Turnover per Employee



Cement Production & Capacity Utilisation

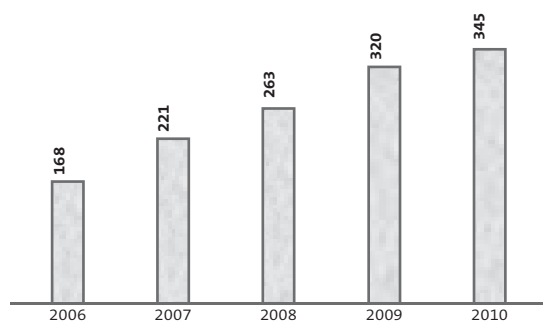


Dividend per Share, Earning per Share and Dividend Payout Ratio*

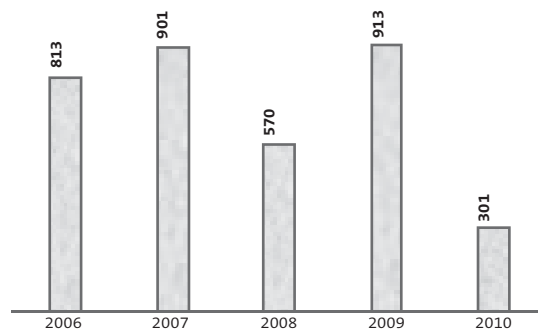


*Dividend payout ratio is calculated considering dividend distribution tax.

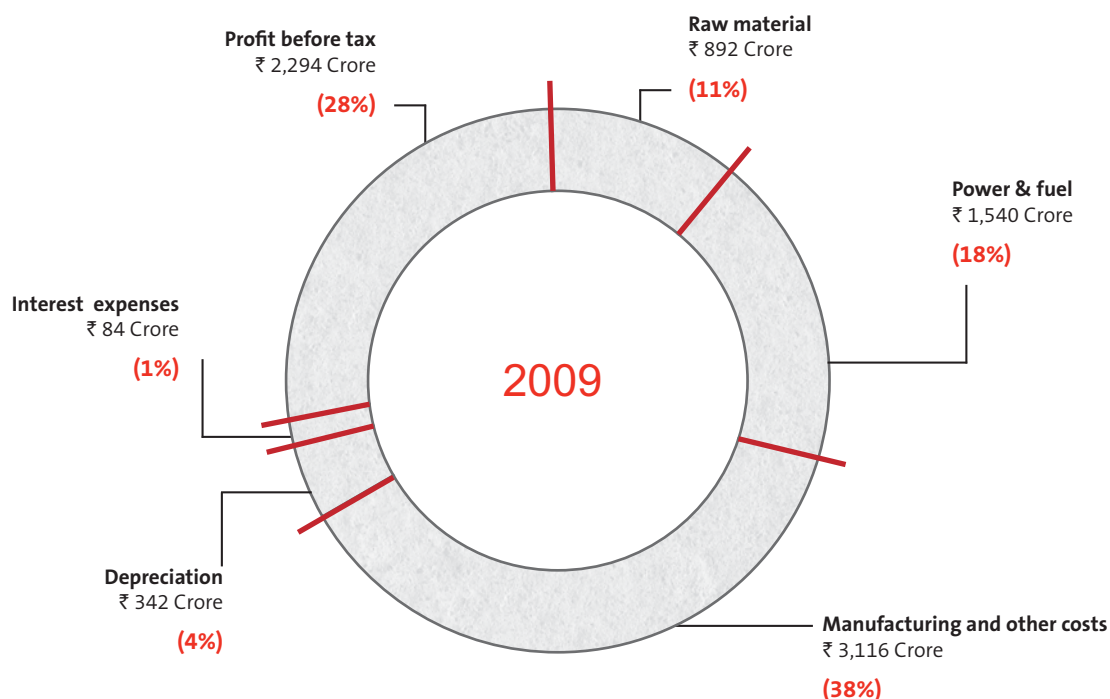
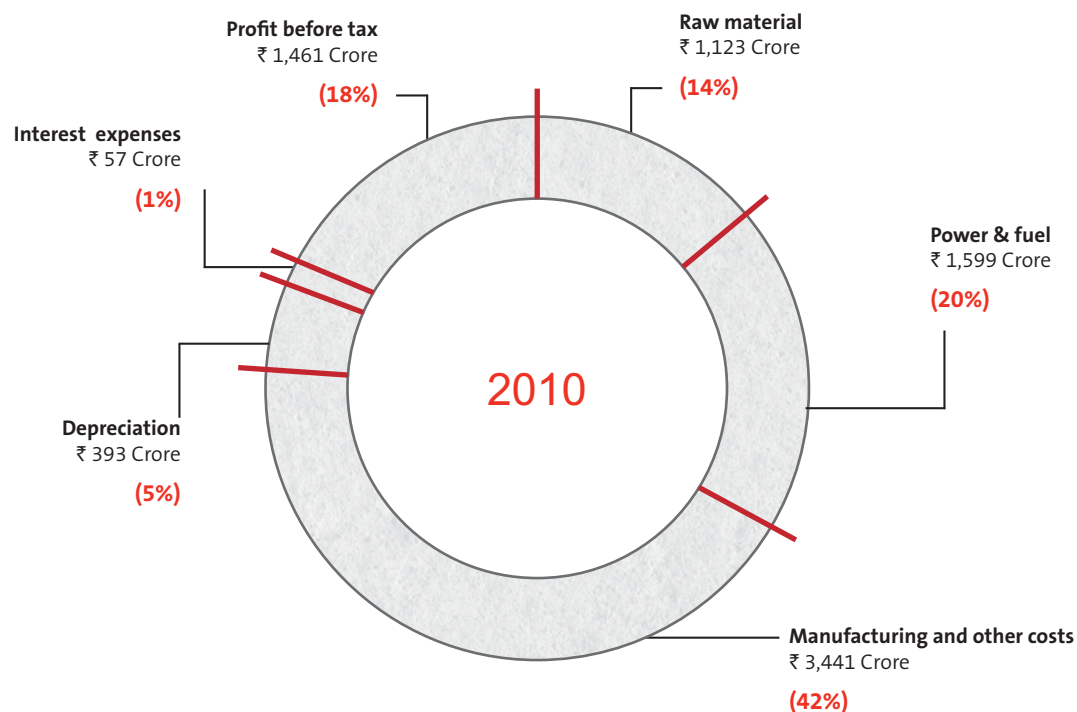
Book Value per Share (₹ Crore)



Economic Value Added (EVA) (₹ Crore)



Cost and Profit as a Percentage of Total Income



Financial Highlights

₹ Crore

	2010	2009	2008	2007	2006	2005*	2004-05	2003-04	2002-03	2001-02
INCOME STATEMENT										
Net Sales	7,717	8,027	7,283	6,991	5,803	3,221	3,902	3,284	2,860	2,831
Operating EBIDTA	1,812	2,644	1,899	1,993	1,717	616	715	496	353	482
Profit before Tax	1,461	2,294	1,737	1,930	1,620	684	444	254	118	164
Profit after Tax	1,120	1,607	1,213	1,439	1,232	544	378	200	104	130
BALANCE SHEET										
Net Worth	6,469	6,016	4,928	4,153	3,142	2,130	1,585	1,319	1,024	946
Borrowings	524	567	482	306	771	1,071	1,408	1,353	1,405	1,508
Net Fixed Assets	6,645	6,315	5,073	3,964	3,481	3,122	2,872	2,472	2,456	2,317
Cash and cash equivalents#	2,388	1,876	1,438	1,489	1,080	348	57	114	35	27
Current Assets	2,753	2,256	2,760	2,203	1,921	1,421	1,214	1,040	891	896
Current Liabilities	3,746	3,114	2,766	2,221	1,672	1,335	1,076	941	807	700
Capital Employed	7,355	6,932	5,746	4,791	4,234	3,508	3,301	2,982	2,720	2,761
SIGNIFICANT RATIOS										
Operating EBIDTA / Net sales	23%	33%	26%	29%	30%	19%	18%	15%	12%	17%
Return on Capital Employed	25%	49%	40%	42%	41%	19%	18%	12%	9%	13%
Return on Net Worth	17%	27%	25%	35%	39%	34%	24%	15%	10%	14%
Current Ratio	0.73	0.72	1.00	0.99	1.15	1.06	1.13	1.11	1.10	1.28
Debts Equity Ratio	0.08	0.09	0.10	0.07	0.25	0.50	0.89	1.02	1.37	1.59
Price Earning Ratio	18.04	10.23	7.39	13.74	16.44	17.74	17.25	21.62	23.60	20.15
Dividend Yield Ratio	3%	3%	4%	2%	1%	2%	2%	2%	2%	2%
Net worth per Share (₹)	345	320	263	221	168	115	89	74	60	55
Dividend per Share (₹)	30.50	23.00	20.00	20.00	15.00	8.00	7.00	4.00	2.50	3.00
Basic Earnings per Share (₹)	59.66	85.60	64.63	76.75	66.02	30.02	21.23	11.68	6.08	7.64
CASH FLOWS										
Net cash provided by / (used in)										
Operating activities	1,951	2,397	1,708	2,023	1,422	644	598	478	442	484
Investing activities	(802)	(1,505)	(1,170)	(824)	(483)	(181)	(519)	(415)	(159)	(129)
Financial activities	(637)	(455)	(297)	(1,075)	(423)	(419)	(87)	(33)	(275)	(355)

* Pertains to nine months period

Cash and cash equivalents includes investment in mutual funds