

Danish Rashid - ACC Ltd India

January 2014

Green Building Centres in India

An opportunity to realize the dreams of millions



Agenda

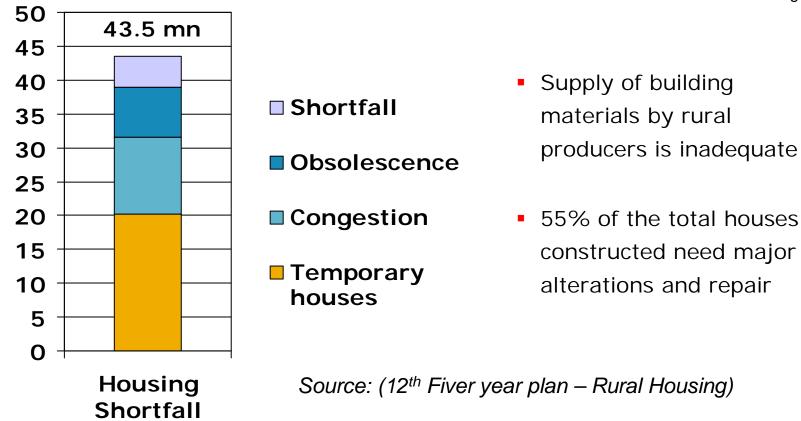
- Background
- Business Concept
- Concrete Product Centers
- Future Plans Roadmap
- Conclusions



Rural Housing Shortage in India

Everyone has the right to housing, adequate for the health and well-being of himself and of his family



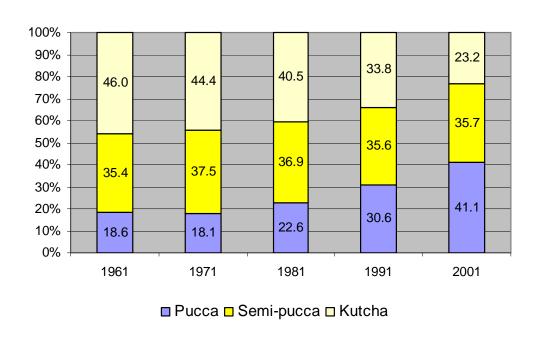




Housing Shortage : An opportunity

Habitat for Humanity International: Poverty Housing in the Asia Pacific Report

"As governments move from providing housing directly to the poor toward enacting enabling policies, opportunities are opening that favor private sector and community involvement, non-governmental organizations (NGOs) and community-based organizations (CBOs)."



New houses built per year (million)

Area	1971-81	1981-91	1991-01
Rural	1.7	2.8	3.4
Urban	1.1	1.6	2.0
Total	2.8	4.4	5.4



Where are we today?

- Rural construction takes place on a completely random basis
- No architecture, quality standards, common construction practice in place
- slum construction & desolate building substance
- no lucrative market for professional construction product suppliers
- => Urgent need & opportunity to develop robust market
- => where distinct customer needs meet construction quality



ACC Engagement of Stakeholders



























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Critical assessment

SITUATION

OPPORTUNITIES

Acute shortage of building materials in rural areas



Local production of quality green building materials

Driving Acceptance of products

Growing market, yet unfulfilled demand



Enhance access to affordable and aspirational housing

Emergence of Clusters

Absence of credible business solutions for MSMEs



Driving profitable enterprises, jobs and investment

Micro, Small, Medium Enterprises

Development of value chain



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Objective

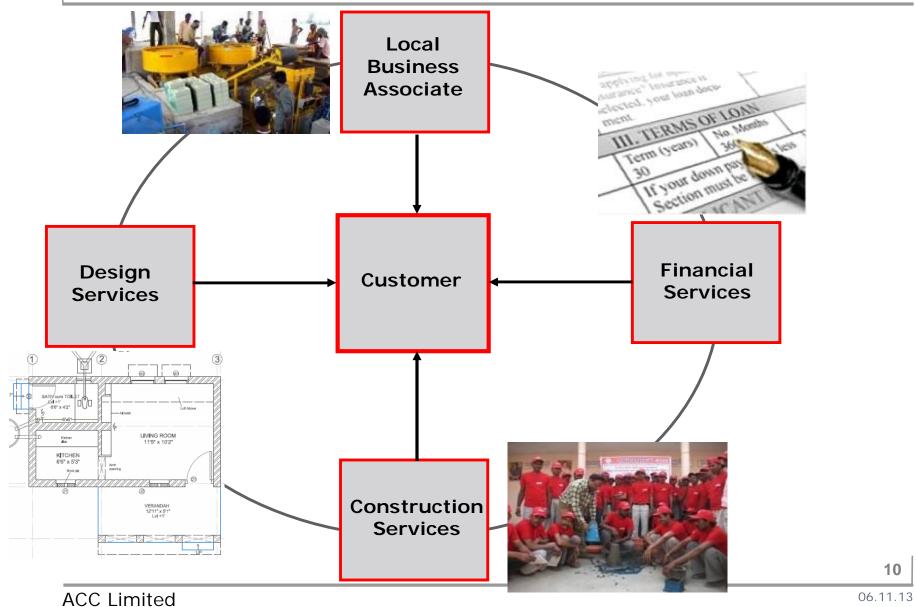
To develop a sustainable business model for rural and semi-urban India with a clear mandate of providing value-for-money housing solutions to customers through concrete product 'Centers of Excellence'

Building Sustainable Enterprises

...creating new markets



Developing the Ecosystem





ACC

Quality assurance

Establishment and scaling of centers

Skill Development

Branding

DA /

TARA Machines **Material Testing**

Equipment Supply / **Commissioning**

Training

After-sales Services

Business Partner

Product Manufacture

Design Services

Installation **Services**

Access to Finance

Customer

Home owners

Commercial use

Public buildings

Infrastructure

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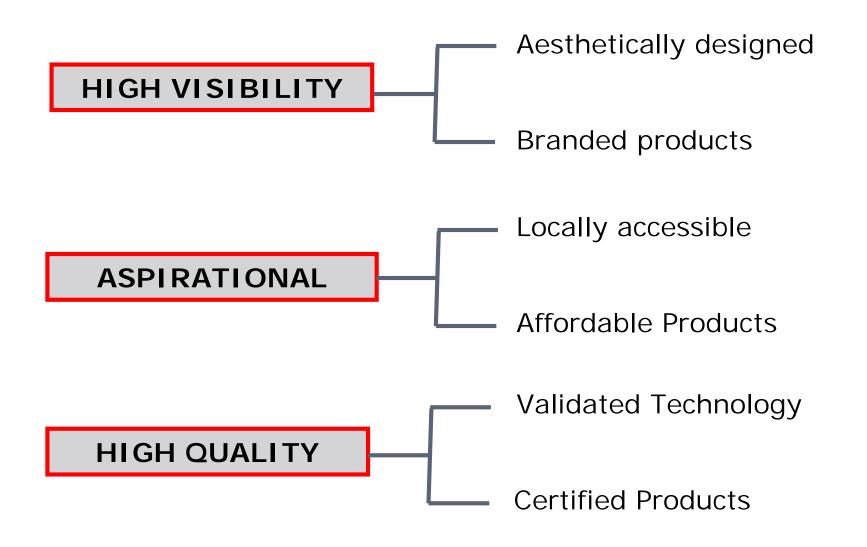


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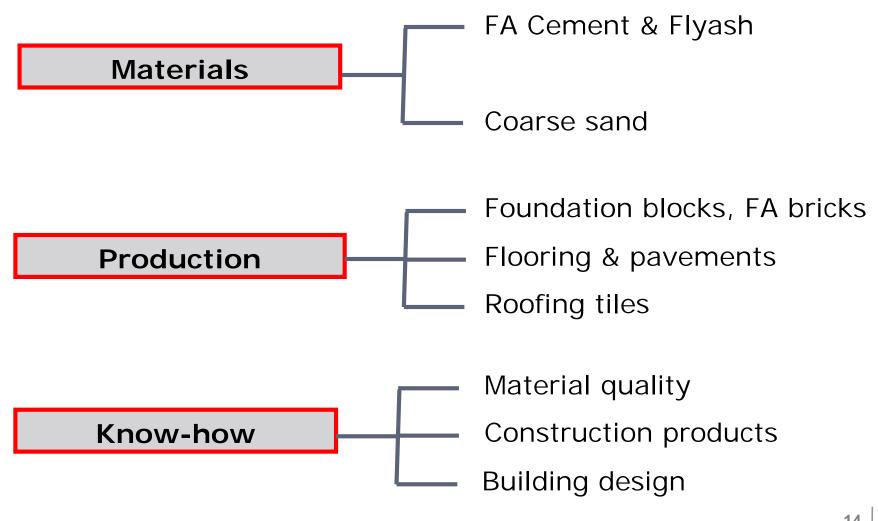
3 pillars of 'Centers of Excellence'



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Implementation 'Centers of Excellence'



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ACC Products used for construction

Roofing solution





Frame solution



Walling / **Foundation** solution





Flooring solution









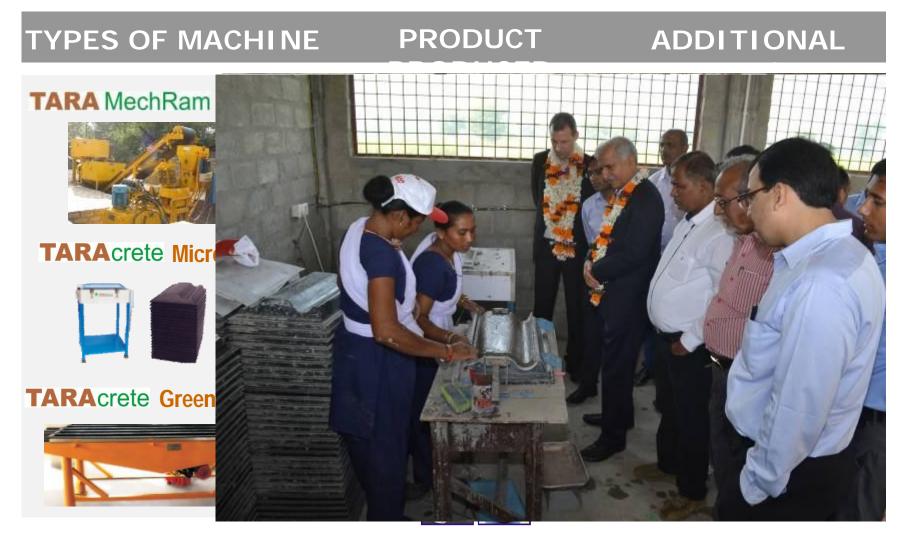


ACC Technology, Machinery and Products

TYPES OF MACHINE	PRODUCT	ADDITIONAL	
TARA MechRam MX	Fly ash Bricks	Capacity: 8000 bricks/ day FTE: 8 persons	
TARAcrete Micron	Tiles	Capacity: 300 tiles/ day FTE: 3 persons	
TARAcrete Greencast	Pavers, Floor tiles	Capacity: 1000 pavers/ day FTE: 6 persons	



ACC Technology, Machinery and Products





Policies and Guidelines

Safety & Health Policy

Our commitment on Safety
is the elimination of all injuries,
occupational illness
and preventable vehicular incidents.
Apart from this, we will provide everyone in
the premises, including visitors, a safe and
healthy work environment.

Kushinagar Concrete Pro

Environment Policy

We believe that protecting the environment is integral to sustainable development.

We will operate as an environmentally and socially responsible business.

We will ensure optimum use of resources including energy and water.

Kushinagar Concrete Products

Quality Policy

We strive to create the best value for our customers by delivering the most reliable and effective products in the marketplace Our commitments are to:

- · Continually monitor the quality of our products,
- Ensure strict compliance to standards and product specifications,
- Regularly benchmark our product quality with customer requirements and others in the marketplace,
- Ensure that all involved in production are adequately trained in the performance of their tasks.

Kushinagar Concrete Products

SAFTY STARTS FROM ME (FIVE CARDINAL RULES)

- Do not override or interfere with any safety provision nor allow anyone else to override or interfere with them.
- Personal Protection Equipment (PPE) rules, applicable to given task, must be adhered to at all time.
- Isolation and Lock out procedures must always be followed.
- No person may work if under the influence of alcohol and drugs.
- All injuries and incidents must be reported.

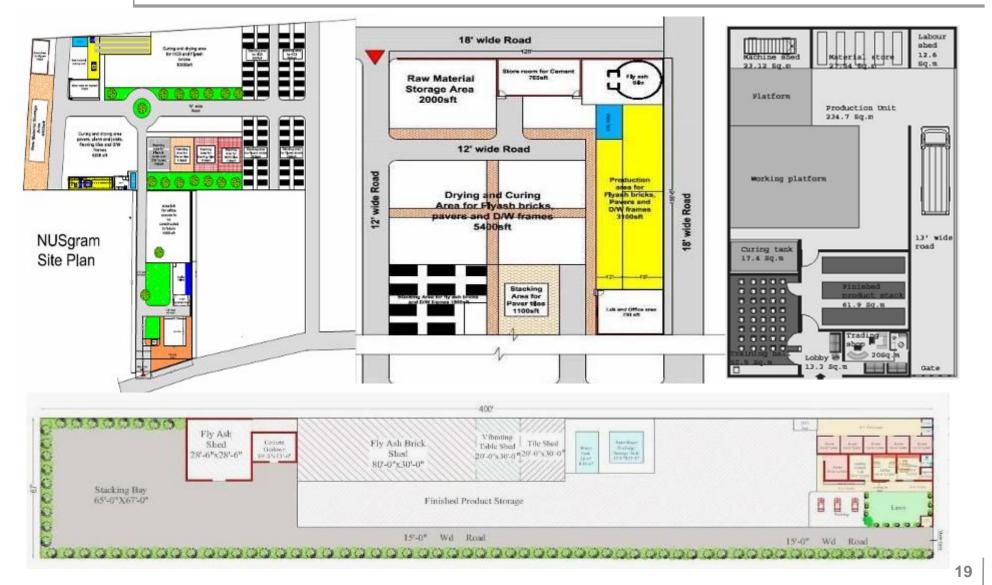
...promoting sustainability in construction

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ACC Design of Centers





ACC | Marketing and Branding







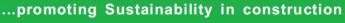
Kushinagar Concrete Products

Green Building Centre

Supported by











Improved construction services

















Empowering masons through training

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Redefining affordable housing

Old Houses





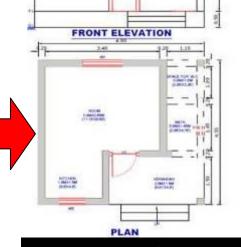
New Houses

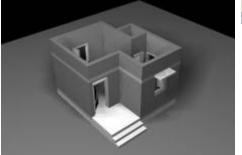














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ACC Potential for Future growth

HUBS

SPOKES

	2013	2014	2015	2016	2017
No of centers	6	20	35	55	80
No of retail outlets	10	100	300	500	800
Additional Cement utilization (MT)	NA	52000	136000	180000	272000

No. of districts in India : 640

Avg. no. of centers per district : 2

Potential for no. of centres : 1280

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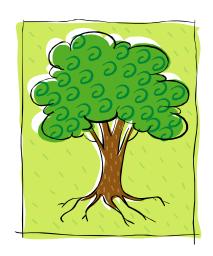
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Sustainability and Affordability

Impact created by each center of excellence



- 770 MT of CO₂ emission saved per year
- 6480 MT soil saved per year
- 4200 MT of waste utilized per year



- Building material worth INR 15 million (USD 250 k) created per year
- 20 livelihoods created directly and 60 livelihoods created indirectly
- High quality building material for up to 200 houses in one year



Triple bottom line impact



- Increase in cement consumption by 0.64 million MT in 5 years (trade sales)
- Increase in revenue from INR 4.16 billion (USD 0.69 billion) in 5 years
- Increase in EBITDA from INR 576 million (USD 9.6 million) in 5 years
- Royalty of INR 60 million in 5 years (at 2% of production cost)



- 120,000 MT of CO₂ emission saving over next 5 years
- 1.1 million MT of virgin natural resources saved over next 5 years
- 0.6 million MT of waste utilized over next 5 years



- Building material worth INR 2.4 billion (USD 40 million) created over next 5 years
- 12,800 livelihoods created both directly and indirectly over next 5 years
- High quality building material for up to 23000 houses made available



Vidisha Green Building Centre









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Kushi Nagar Green Building Centre











Alwar Green Building Centre









Lucknow Green Building Centre





Thanks