





ANNUAL REPORT 2003-2004

BOARD OF DIRECTORS

Mr. Tarun Das

Chairman

Mr. N. S. Sekhsaria

Deputy Chairman

Mr. M. L. Narula

Managing Director

Mr. N. A. Soonawala

Mr. Amitabha Ghosh

Nominee Director of Unit Trust of India

Mr. O. P. Dubey

Mr. A. L. Kapur

Mr. S. M. Palia

Mr. Cyril S Shroff

Mr. Naresh Chandra

Mr. R. K. Vashishtha

Mr. P. K. Sinor

Wholetime Director & Company Secretary

Mr. A. K. Jain

Wholetime Director

BANKERS

STATE BANK OF INDIA
BANK OF BARODA
BANK OF INDIA
CENTRAL BANK OF INDIA
CANARA BANK
STATE BANK OF HYDERABAD
STATE BANK OF BIKANER & JAIPUR
STANDARD CHARTERED BANK
BANK OF AMERICA
CITIBANK, N.A.
THE HONGKONG & SHANGHAI
BANKING CORPORATION LIMITED

AUDITORS

MESSRS A.F. FERGUSON & CO. MESSRS K.S. AIYAR & CO.

SOLICITORS

MESSRS PAYNE & CO. MESSRS GAGRAT & CO.

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REGISTERED OFFICE

CEMENT HOUSE 121, MAHARSHI KARVE ROAD, MUMBAI 400 020.

Website: www.acclimited.com

ANNUAL REPORT OF SUBSIDIARY COMPANIES

ACC Machinery Company Limited
ACC-Nihon Castings Limited
Bargarh Cement Limited
Bulk Cement Corporation (India) Ltd.

Damodhar Cement and Slag Limited

Everest Industries Limited

The Cement Marketing Company of India Limited

ANNUAL GENERAL MEETING

On Friday, July 9, 2004 at 3.30 p.m. at Birla Matushri Sabhagar, 19, Sir Vithaldas Thackersey Marg, Mumbai 400 020

Members are requested to kindly bring their copies of the Annual Report to the Meeting.